

FERROVIA NORTE SUL S.A.
CNPJ/MF n°. 09.257.877/0001-37
NIRE 21.300.009.540
Companhia Aberta

**A ATA DA REUNIÃO DO CONSELHO DE ADMINISTRAÇÃO
REALIZADA EM 15 DE SETEMBRO DE 2023**

1. DATA, HORA E LOCAL: Realizada aos 15 dias do mês de setembro de 2023, às 10hrs00m, virtualmente, a Reunião do Conselho de Administração da Ferrovia Norte Sul S.A (“Companhia” ou “FNS”), com sede na Avenida dos Portugueses, s/n, Prédio DILN, 1º andar, sala 1, Itaqui-Pedrinhas, Retorno do Itaqui, CEP 65.085-582, São Luís/MA.

2. CONVOCAÇÃO: Dispensada a convocação em razão da presença de totalidade dos membros do Conselho de Administração, abaixo assinados, nos termos do artigo 17, § 6º, do Estatuto Social da Companhia.

3. PRESENÇA E INSTALAÇÃO: Em conformidade com o artigo 17, § 4º, do Estatuto Social da Companhia, os Conselheiros manifestaram seus votos à distância, sendo considerados, portanto, presentes à reunião virtual Lieven Cooreman, Silvana Alcântara Oliveira de Souza, Rute Melo, Carolina Hernandez Tascon e Joyce Andrews da Costa. Como convidada, participou a Gerente de Governança, Sra. Daniela Soares Vieira. Observadas as formalidades e em verificação ao quórum de instalação fixado nos termos do Estatuto Social da Companhia, a reunião foi validamente instalada.

4. MESA: Assumiu a Presidência da Mesa o Sr. Lieven Cooreman, que convidou a Sra. Daniela Soares Vieira para secretariar a reunião.

5. ORDEM DO DIA: (i) Tomar ciência sobre a renúncia de Daniel Rezende Schaffazick e Leandro Fulgencio Vieira de seus respectivos cargos na Diretoria Executiva da Companhia; e (ii) Deliberar sobre a eleição de novos membros para comporem a Diretoria Executiva da Companhia.

6. DESENVOLVIMENTO E DELIBERAÇÕES: Os membros do Conselho de Administração deliberaram e aprovaram as matérias constantes na Ordem do Dia, por unanimidade de votos e sem quaisquer restrições, ressalvas ou reservas:

6.1. Tomaram ciência das renúncias dos membros da Diretoria Executiva, abaixo indicados:

6.1.1. Leandro Fulgencio Vieira, apresentada em 15 de setembro de 2023, ao cargo de Diretor Financeiro e RI da Companhia;

6.1.2. Daniel Rezende Schaffazick, apresentada em 15 de setembro de 2023, ao cargo de Diretor Operacional da Companhia;

6.2. Diante das renúncias acima, os conselheiros aprovaram a eleição dos Diretores Executivos da Companhia abaixo qualificados, para exercerem os cargos especificados, com mandato unificado até 21 de janeiro de 2025 ou até a Reunião do Conselho de Administração que deliberar sobre a eleição dos membros da Diretoria Executiva:

6.2.1. Fábio Tadeu Marchiori Gama, brasileiro, casado, engenheiro químico, portador da cédula de identidade nº 15549110, inscrito no CPF/ME sob o nº. 117.106.628-75, com endereço profissional, na Rua Helena, nº 235, 5º andar, Bairro Vila Olímpia, na cidade de São Paulo, Estado de São Paulo, CEP nº 04552-050, para o cargo de **Diretor Financeiro e RI**;

6.2.2. Silvana Alcântara Oliveira de Souza, brasileira, advogada, casada, inscrita no CPF sob o nº 134.151.178-20, portadora do documento de identidade nº 158483, emitido pela OAB RJ, com endereço profissional na Rua Helena, nº 235, 5º andar, no Bairro Vila Olímpia, na cidade de São Paulo, Estado de São Paulo, CEP nº 04552-050, para o cargo de **Diretora Regulatório e Relações Institucionais** da Companhia;

6.2.3. Tendo em a deliberação acima, a composição consolidada dos membros da Diretoria Executiva da Companhia passa a ser:

Nome	Cargo
Alessandro Pena da Gama	Diretor Presidente
Fábio Tadeu Marchiori Gama	Diretor Financeiro e de Relação com Investidores
Fabrcio Rezende De Oliveira	Diretor de Planejamento e Integração
Silvana Alcântara Oliveira de Souza	Diretora Regulatório e Relações Institucionais
Carolina Hernandez Tascon	Diretora Comercial

6.3. A posse dos membros da Diretoria Executiva será realizada mediante assinatura do Termo de Posse, contendo Declaração de Desimpedimento, lavrado em livro próprio da Companhia e conforme legislação aplicável.

6.4. Fica consignado que os membros da Diretoria, declaram que: **(i)** não estão impedidos por lei especial, ou foram condenados por crime falimentar, de prevaricação, peita ou suborno, concussão, peculato, contra a economia popular, a fé pública ou a propriedade, ou a pena criminal que vede, ainda que temporariamente, o acesso a cargos públicos, como previsto no parágrafo 1º do art 147 da Lei nº 6.404/1976; **(ii)** não foram condenados a pena de suspensão ou inabilitação temporária aplicada pela Comissão de Valores Mobiliários, que os torne inelegíveis para os cargos de administração de companhia aberta, como estabelecido no parágrafo 2º do art. 147 da Lei nº 6.404/1976; **(iii)** segundo melhor conhecimento, atendem ao requisito de reputação ilibada estabelecido pelo parágrafo 3º do art. 147 da Lei nº 6.404/1976; e **(iv)** não ocupam cargo em sociedade que possa ser considerada concorrente da Companhia, e não têm,

nem representam interesse conflitante com o da Companhia, na forma dos incisos I e II do parágrafo 3º do art. 147 da Lei nº 6.404/1976.

6.5. A Companhia manterá arquivados em sua sede os necessários comprovantes para atendimento de elegibilidade, reputação e capacidade, e/ou outros requisitos normativos/legais dos Diretores, em cumprimento ao artigo 147 da Lei das S/A.

7. ENCERRAMENTO: Nada mais havendo a ser tratado e inexistindo qualquer outra manifestação, foi encerrada a presente reunião, da qual se lavrou a presente ata que, lida e achada conforme, foi assinada por todos os Conselheiros presentes e que participaram das deliberações.

São Luís/MA, 15 de setembro de 2023

Certifico que a presente ata é cópia fiel da ata lavrada em livro próprio.

DocuSigned by:
Daniela Soares Vieira
C8A5FEB2071D41E...

Daniela Soares Vieira
Secretária da Mesa

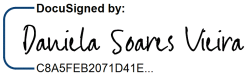
Certificado de Conclusão

Identificação de envelope: DAF9F148BD554A22A5E75EDCB7D3858A	Status: Concluído
Assunto: FNS.2023.09.15_RCA_v.Junta.docx	
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Documentar páginas: 3	Assinaturas: 1
Certificar páginas: 4	Rubrica: 0
Assinatura guiada: Ativado	Remetente do envelope:
Selo com Envelopeld (ID do envelope): Ativado	Governança Corporativa VLI Rayssa Helena .
Fuso horário: (UTC-03:00) Brasília	R Sapucaí 383
	Belo Horizonte, Minas Gerais 90150-904
	governanca@vli-logistica.com.br
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Rastreamento de registros

Status: Original 18-09-23 08:45	Portador: Governança Corporativa VLI Rayssa Helena . governanca@vli-logistica.com.br	Local: DocuSign
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Eventos do signatário

Daniela Soares Vieira daniela.vieira@vli-logistica.com.br Nível de segurança: E-mail, Autenticação da conta (Nenhuma)	<p>Assinatura</p>  <p>Adoção de assinatura: Estilo pré-selecionado Usando endereço IP: 157.167.132.180</p>	<p>Registro de hora e data</p> <p>Enviado: 18-09-23 08:47 Visualizado: 18-09-23 10:12 Assinado: 18-09-23 10:13</p>
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Termos de Assinatura e Registro Eletrônico:
Aceito: 18-09-23 | 10:12
ID: 6b905f7b-d36d-47c1-8ffe-30e425c5f995

Eventos do signatário presencial

Eventos de entrega do editor

Evento de entrega do agente

Eventos de entrega intermediários

Eventos de entrega certificados

Eventos de cópia

Eventos com testemunhas

Eventos do tabelião

Eventos de resumo do envelope

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Entrega certificada	Segurança verificada	18-09-23 10:12
Assinatura concluída	Segurança verificada	18-09-23 10:13
Concluído	Segurança verificada	18-09-23 10:13

Eventos de pagamento

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Required hardware and software

Operating Systems:	Windows2000? or WindowsXP?
Browsers (for SENDERS):	Internet Explorer 6.0? or above
Browsers (for SIGNERS):	Internet Explorer 6.0?, Mozilla FireFox 1.0, NetScape 7.2 (or above)
Email:	Access to a valid email account
Screen Resolution:	800 x 600 minimum
Enabled Security Settings:	<ul style="list-style-type: none"> • Allow per session cookies • Users accessing the internet behind a Proxy Server must enable HTTP 1.1 settings via proxy connection

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CARTA DE RENÚNCIA

Belo Horizonte/MG, 15 de setembro de 2023.

À **FERROVIA NORTE SUL S.A**

Av. dos Portugueses, s/n, Prédio DILN, 1º andar, sala 1
Itaqui-Pedrinhas, São Luís/MA - CEP 65.085- 582

Ref.: Renúncia ao cargo de Diretor da Companhia

Prezados,

Para todos os fins legais, eu, **Leandro Fulgencio Vieira**, brasileiro, divorciado, engenheiro de produção, portador do documento de identidade nº MG5207587, emitido pela SSP/MG, inscrito no CPF/MF sob o nº 070.907.996-62, com endereço profissional Rua Sapucaí, nº 383, no Bairro Floresta, na cidade de Belo Horizonte, estado de Minas Gerais, CEP nº 30.150-904, abaixo assinado, venho por meio deste instrumento, comunicar expressamente, em caráter irrevogável e irretratável, minha **renúncia** ao cargo de **Diretor Financeiro e RI** da **FERROVIA NORTE SUL S.A.**, sociedade anônima, com sede social na Avenida dos Portugueses, s/n, Prédio DILN, 1º andar, sala 1, Retorno do Itaqui, Itaqui-Pedrinhas, CEP 65.085-582, na cidade de São Luís, Estado do Maranhão, inscrita no CNPJ/MF sob o nº 09.257.877/0001-37 e na Junta Comercial do Estado do Maranhão sob o NIRE 21.300.009.540 ("Companhia"), para o qual fui eleito em Assembleia Geral Ordinária e Extraordinária da Companhia, realizada em 28 de abril de 2022, deixando de exercer, a partir desta data, toda e qualquer função inerente ao cargo e isentando-me de toda e qualquer responsabilidade.

Declaro que não ter nada a reclamar da Companhia, a qualquer título ou a qualquer tempo, em juízo ou fora dele, em razão ou por consequência da minha atuação como **Diretor Financeiro e RI** e/ou em decorrência de quaisquer outros cargos por mim ocupados na Companhia até a presente data, outorgando assim a mais ampla, plena, geral e irrevogável quitação à Companhia, para nada mais reclamar e/ou pretender haver, em juízo ou fora dele, a qualquer tempo ou a qualquer título, com relação a todo o período em que ocupei o cargo ora renunciado.

Dessa forma, autorizo a Administração da Companhia a praticar todos os atos e adotar quaisquer medidas aplicáveis a fim de efetivar minha renúncia, incluindo, mas sem limitação, a apresentação e registro dos documentos aplicáveis na sede da Companhia, na Junta Comercial do Estado do Maranhão e em quaisquer outras autoridades competentes.

Atenciosamente,

DocuSigned by:

Leandro Fulgencio Vieira

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Leandro Fulgencio Vieira

Certificado de Conclusão

Identificação de envelope: AB0846476E1F44D3B07D704B6B88E7B9	Status: Concluído
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Certificar páginas: 4	Rubrica: 0
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Selo com Envelopeld (ID do envelope): Ativado	Governança Corporativa VLI Rayssa Helena .
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Rastreamento de registros

Status: Original 18-09-23 08:44	Portador: Governança Corporativa VLI Rayssa Helena . governanca@vli-logistica.com.br	Local: DocuSign
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Eventos do signatário

Leandro Fulgencio Vieira leandro.fulgencio@vli-logistica.com.br Nível de segurança: E-mail, Autenticação da conta (Nenhuma)	<p>Assinatura</p>  <p>Adoção de assinatura: Estilo pré-selecionado Usando endereço IP: 157.167.132.180</p>	<p>Registro de hora e data</p> <p>Enviado: 18-09-23 08:44 Visualizado: 18-09-23 09:25 Assinado: 18-09-23 09:26</p>
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Termos de Assinatura e Registro Eletrônico:
Aceito: 28-04-23 | 15:20
ID: f387b006-b574-423f-9c0c-833a258b460e

Eventos do signatário presencial

Assinatura	Registro de hora e data
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Eventos de entrega do editor

Status	Registro de hora e data
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Evento de entrega do agente

Status	Registro de hora e data
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Eventos de entrega intermediários

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Eventos de entrega certificados

Status	Registro de hora e data
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Eventos de cópia

Status	Registro de hora e data
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Eventos com testemunhas

Assinatura	Registro de hora e data
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Eventos do tabelião

Assinatura	Registro de hora e data
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Eventos de resumo do envelope

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Assinatura concluída	Segurança verificada
Concluído	18-09-23 09:25
	Segurança verificada
	18-09-23 09:26
	Segurança verificada
	18-09-23 09:26

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Status	Carimbo de data/hora
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Required hardware and software

Operating Systems:	Windows2000? or WindowsXP?
Browsers (for SENDERS):	Internet Explorer 6.0? or above
Browsers (for SIGNERS):	Internet Explorer 6.0?, Mozilla FireFox 1.0, NetScape 7.2 (or above)
Email:	Access to a valid email account
Screen Resolution:	800 x 600 minimum

Enabled Security Settings:	<ul style="list-style-type: none"> • Allow per session cookies • Users accessing the internet behind a Proxy Server must enable HTTP 1.1 settings via proxy connection
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CARTA DE RENÚNCIA

Belo Horizonte/MG, 15 de setembro de 2023.

À FERROVIA NORTE SUL S.A

Av. dos Portugueses, s/n, Prédio DILN, 1º andar, sala 1
Itaqui-Pedrinhas, São Luís/MA - CEP 65.085- 582

Ref.: Renúncia ao cargo de Diretor da Companhia

Prezados,

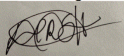
Para todos os fins legais, eu, **Daniel Rezende Schaffazick**, brasileiro, casado, engenheiro, portador do documento de identidade nº 1077400784, emitido pela SSP SP, inscrito no CPF sob o nº 803.898.300- 97, com endereço profissional na Rua Sapucaí, nº 383, no Bairro Floresta, na cidade de Belo Horizonte, Estado de Minas Gerais, CEP nº 30.150-904, abaixo assinado, venho por meio deste instrumento, comunicar expressamente, em caráter irrevogável e irretratável, minha **renúncia** ao cargo de **Diretor Operacional** da **FERROVIA NORTE SUL S.A.**, sociedade anônima, com sede social na Avenida dos Portugueses, s/n, Prédio DILN, 1º andar, sala 1, Retorno do Itaqui, Itaqui-Pedrinhas, CEP 65.085-582, na cidade de São Luís, Estado do Maranhão, inscrita no CNPJ/MF sob o nº 09.257.877/0001-37 e na Junta Comercial do Estado do Maranhão sob o NIRE 21.300.009.540 (“Companhia”), para o qual fui eleito em Reunião do Conselho de Administração da Companhia, realizada em 09 de agosto de 2022, deixando de exercer, a partir desta data, toda e qualquer função inerente ao cargo e isentando-me de toda e qualquer responsabilidade.

Declaro que não ter nada a reclamar da Companhia, a qualquer título ou a qualquer tempo, em juízo ou fora dele, em razão ou por consequência da minha atuação como **Diretor Operacional** e/ou em decorrência de quaisquer outros cargos por mim ocupados na Companhia até a presente data, outorgando assim a mais ampla, plena, geral e irrevogável quitação à Companhia, para nada mais reclamar e/ou pretender haver, em juízo ou fora dele, a qualquer tempo ou a qualquer título, com relação a todo o período em que ocupei o cargo ora renunciado.

Dessa forma, autorizo a Administração da Companhia a praticar todos os atos e adotar quaisquer medidas aplicáveis a fim de efetivar minha renúncia, incluindo, mas sem limitação, a apresentação e registro dos documentos aplicáveis na sede da Companhia, na Junta Comercial do Estado do Maranhão e em quaisquer outras autoridades competentes.

Atenciosamente,

DocuSigned by:



3E7594D8E3C2482

Daniel Rezende Schaffazick

Certificado de Conclusão

Identificação de envelope: 6AECCB917F7F4D549A0BC7F37E01B402

Status: Concluído

Assunto: FNS.2023.09.15_RCA_Termo de Renúncia_Daniel.docx

Envelope fonte:

Documentar páginas: 1

Assinaturas: 1

Certificar páginas: 4

Rubrica: 0

Assinatura guiada: Ativado

Selo com Envelopeld (ID do envelope): Ativado

Fuso horário: (UTC-03:00) Brasília

Remetente do envelope:

Governança Corporativa VLI Rayssa Helena .
R Sapucaí 383

Belo Horizonte, Minas Gerais 90150-904

governanca@vli-logistica.com.br

Endereço IP: 201.80.138.213

Rastreamento de registrosStatus: Original
18-09-23 | 08:43Portador: Governança Corporativa VLI Rayssa
Helena .
governanca@vli-logistica.com.br

Local: DocuSign

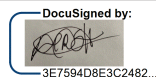
Eventos do signatário

DANIEL REZENDE

daniel.schaffazick@vli-logistica.com.br

Analista de Suprimentos

VLI

Nível de segurança: E-mail, Autenticação da conta
(Nenhuma)**Assinatura**Adoção de assinatura: Imagem de assinatura
carregada

Usando endereço IP: 157.167.132.180

Registro de hora e data

Enviado: 18-09-23 | 08:44

Visualizado: 18-09-23 | 09:58

Assinado: 18-09-23 | 10:00

Termos de Assinatura e Registro Eletrônico:

Aceito: 04-09-18 | 18:04

ID: b5e9a427-180a-4b22-95a2-923899cdc1d1

Eventos do signatário presencial**Assinatura****Registro de hora e data****Eventos de entrega do editor****Status****Registro de hora e data****Evento de entrega do agente****Status****Registro de hora e data****Eventos de entrega intermediários****Status****Registro de hora e data****Eventos de entrega certificados****Status****Registro de hora e data****Eventos de cópia****Status****Registro de hora e data****Eventos com testemunhas****Assinatura****Registro de hora e data****Eventos do tabelião****Assinatura****Registro de hora e data****Eventos de resumo do envelope****Status****Carimbo de data/hora**

Envelope enviado

Com hash/criptografado

18-09-23 | 08:44

Entrega certificada

Segurança verificada

18-09-23 | 09:58

Assinatura concluída

Segurança verificada

18-09-23 | 10:00

Concluído

Segurança verificada

18-09-23 | 10:00

Eventos de pagamento**Status****Carimbo de data/hora****Termos de Assinatura e Registro Eletrônico**

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- ii. send us an e-mail to angela.cunha@vli-logistica.com.br and in the body of such request you must state your e-mail, full name, IS Postal Address, telephone number, and account number. We do not need any other information from you to withdraw consent.. The consequences of your withdrawing consent for online documents will be that transactions may take a longer time to process..

Required hardware and software

Operating Systems:	Windows2000? or WindowsXP?
Browsers (for SENDERS):	Internet Explorer 6.0? or above
Browsers (for SIGNERS):	Internet Explorer 6.0?, Mozilla FireFox 1.0, NetScape 7.2 (or above)
Email:	Access to a valid email account
Screen Resolution:	800 x 600 minimum

Enabled Security Settings:	<ul style="list-style-type: none"> • Allow per session cookies • Users accessing the internet behind a Proxy Server must enable HTTP 1.1 settings via proxy connection
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** These minimum requirements are subject to change. If these requirements change, we will provide you with an email message at the email address we have on file for you at that time providing you with the revised hardware and software requirements, at which time you will have the right to withdraw your consent.

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FERROVIA NORTE SUL S.A.
CNPJ/MF nº. 09.257.877/0001-37
NIRE 21.300.009.540
Companhia Aberta

TERMO DE POSSE

Fábio Tadeu Marchiori Gama, brasileiro, casado, engenheiro químico, portador da cédula de identidade nº 15549110, inscrito no CPF/ME sob o nº. 117.106.628-75, com endereço profissional, na Rua Helena, nº 235, 5º andar, Bairro Vila Olímpia, na cidade de São Paulo, Estado de São Paulo, CEP nº 04552-050, por meio da assinatura do presente Termo de Posse, nos termos do artigo 149 da Lei nº 6.404/1976 (“Lei das S/A”), fica investida interinamente no cargo de **Diretor Financeiro e RI** da **Ferrovias Norte Sul S.A** (“Companhia”), para o qual foi devidamente designado em Reunião do Conselho de Administração realizada no dia 15 de setembro de 2023, para um mandato a partir desta data até 21 de janeiro de 2025 ou até a Reunião do Conselho de Administração de 2025 que deliberar sobre a eleição dos membros da Diretoria Executiva, com todos os poderes, direitos e obrigações que lhes são atribuídos pela lei e pelo Estatuto Social da Companhia, indicando para os fins previstos no parágrafo 2º do artigo 149 da Lei das S/A.

O **Diretor Financeiro e RI**, ora designado, neste ato, declara, sob as penas da lei, para fins do disposto no art. 147 da Lei das S/A, ciente de que qualquer declaração falsa importa em responsabilidade criminal, e que **(i)** não está impedido por Lei Especial para o exercício de cargo de administração da Companhia; **(ii)** não foi condenado a pena que vede, ainda que temporariamente, o acesso a cargos públicos, ou por crime falimentar, de prevaricação, peita ou suborno, concussão, peculato, contra a economia popular, a fé pública ou a propriedade, o sistema financeiro nacional, as normas de defesa da concorrência, as relações de consumo, fé pública ou a propriedade; **(iii)** possui reputação ilibada; **(iv)** não ocupa cargo em sociedade que possa ser considerada concorrente da Companhia, e não tem ou representa interesse conflitante com o da Companhia; e **(v)** não foi condenado à pena de suspensão ou inabilitação temporária aplicada pela Comissão de Valores Mobiliários.

São Luis/MA, 15 de setembro de 2023.

DocuSigned by:

Fábio Tadeu Marchiori Gama

034ED8340FA34E8...

Fábio Tadeu Marchiori Gama

Certificado de Conclusão

Identificação de envelope: C5624FA10D0541AC868EF4042B52F6C2

Status: Concluído

Assunto: FNS.2023.09.15_RCA_Termo de Posse_Fábio.docx

Envelope fonte:

Documentar páginas: 1

Assinaturas: 1

Certificar páginas: 4

Rubrica: 0

Assinatura guiada: Ativado

Selo com Envelopeld (ID do envelope): Ativado

Fuso horário: (UTC-03:00) Brasília

Remetente do envelope:

Governança Corporativa VLI Rayssa Helena .

R Sapucaí 383

Belo Horizonte, Minas Gerais 90150-904

governanca@vli-logistica.com.br

Endereço IP: 201.80.138.213

Rastreamento de registros

Status: Original

18-09-23 | 08:41

Portador: Governança Corporativa VLI Rayssa

Helena .

governanca@vli-logistica.com.br

Local: DocuSign

Eventos do signatário


Fábio Tadeu Marchiori Gama

fabio.marchiori@vli-logistica.com.br

Diretor Financeiro

Nível de segurança: E-mail, Autenticação da conta (Nenhuma)

Assinatura

DocuSigned by:

 034ED8340FA34E8...

Adoção de assinatura: Estilo pré-selecionado

Usando endereço IP: 157.167.132.180

Registro de hora e data

Enviado: 18-09-23 | 08:42

Visualizado: 18-09-23 | 09:05

Assinado: 18-09-23 | 09:05

Termos de Assinatura e Registro Eletrônico:

Aceito: 18-09-23 | 09:05

ID: 4b5e5c6c-8d56-4ffa-9a38-ae5dc9b4630

Eventos do signatário presencial**Assinatura****Registro de hora e data****Eventos de entrega do editor****Status****Registro de hora e data****Evento de entrega do agente****Status****Registro de hora e data****Eventos de entrega intermediários****Status****Registro de hora e data****Eventos de entrega certificados****Status****Registro de hora e data****Eventos de cópia****Status****Registro de hora e data****Eventos com testemunhas****Assinatura****Registro de hora e data****Eventos do tabelião****Assinatura****Registro de hora e data****Eventos de resumo do envelope****Status****Carimbo de data/hora**

Envelope enviado

Com hash/criptografado

18-09-23 | 08:42

Entrega certificada

Segurança verificada

18-09-23 | 09:05

Assinatura concluída

Segurança verificada

18-09-23 | 09:05

Concluído

Segurança verificada

18-09-23 | 09:05

Eventos de pagamento**Status****Carimbo de data/hora****Termos de Assinatura e Registro Eletrônico**

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Required hardware and software

Operating Systems:	Windows2000? or WindowsXP?
Browsers (for SENDERS):	Internet Explorer 6.0? or above
Browsers (for SIGNERS):	Internet Explorer 6.0?, Mozilla FireFox 1.0, NetScape 7.2 (or above)
Email:	Access to a valid email account
Screen Resolution:	800 x 600 minimum

Enabled Security Settings:	<ul style="list-style-type: none"> • Allow per session cookies • Users accessing the internet behind a Proxy Server must enable HTTP 1.1 settings via proxy connection
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FERROVIA NORTE SUL S.A.
CNPJ/MF n°. 09.257.877/0001-37
NIRE 21.300.009.540
Companhia Aberta

TERMO DE POSSE

Silvana Alcântara Oliveira de Souza, brasileira, advogada, casada, inscrita no CPF sob o nº 134.151.178-20, portadora do documento de identidade nº 158483, emitido pela OAB RJ, com endereço profissional na Rua Helena, nº 235, 5º andar, no Bairro Vila Olímpia, na cidade de São Paulo, Estado de São Paulo, CEP nº 04552-050, por meio da assinatura do presente Termo de Posse, nos termos do artigo 149 da Lei nº 6.404/1976 (“Lei das S/A”), fica investida interinamente no cargo de **Diretora Regulatório e Relações Institucionais da Ferrovia Norte Sul S.A** (“Companhia”), para o qual foi devidamente designada em Reunião do Conselho de Administração realizada no dia 15 de setembro de 2023, para um mandato a partir desta data até 21 de janeiro de 2025 ou até a Reunião do Conselho de Administração de 2025 que deliberar sobre a eleição dos membros da Diretoria Executiva, com todos os poderes, direitos e obrigações que lhes são atribuídos pela lei e pelo Estatuto Social da Companhia, indicando para os fins previstos no parágrafo 2º do artigo 149 da Lei das S/A.

A **Diretora Regulatório e Relações Institucionais**, ora designada, neste ato, declara, sob as penas da lei, para fins do disposto no art. 147 da Lei das S/A, ciente de que qualquer declaração falsa importa em responsabilidade criminal, e que **(i)** não está impedida por Lei Especial para o exercício de cargo de administração da Companhia; **(ii)** não foi condenada a pena que vede, ainda que temporariamente, o acesso a cargos públicos, ou por crime falimentar, de prevaricação, peita ou suborno, concussão, peculato, contra a economia popular, a fé pública ou a propriedade, o sistema financeiro nacional, as normas de defesa da concorrência, as relações de consumo, fé pública ou a propriedade; **(iii)** possui reputação ilibada; **(iv)** não ocupa cargo em sociedade que possa ser considerada concorrente da Companhia, e não tem ou representa interesse conflitante com o da Companhia; e **(v)** não foi condenada à pena de suspensão ou inabilitação temporária aplicada pela Comissão de Valores Mobiliários.

São Luis/MA, 15 de setembro de 2023.

DocuSigned by:


6B347BB605FC4D1...

Silvana Alcântara Oliveira de Souza

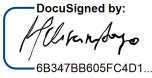
Certificado de Conclusão

Identificação de envelope: 030CD0C8A453468E8945C18F293004D6	Status: Concluído
Assunto: FNS.2023.09.15_RCA_Termo de Posse_Silvana.docx	
Envelope fonte:	
Documentar páginas: 1	Assinaturas: 1
Certificar páginas: 4	Rubrica: 0
Assinatura guiada: Ativado	Remetente do envelope:
Selo com Envelopeld (ID do envelope): Ativado	Governança Corporativa VLI Rayssa Helena .
Fuso horário: (UTC-03:00) Brasília	R Sapucaí 383
	Belo Horizonte, Minas Gerais 90150-904
	governanca@vli-logistica.com.br
	Endereço IP: 201.80.138.213

Rastreamento de registros

Status: Original 18-09-23 08:42	Portador: Governança Corporativa VLI Rayssa Helena . governanca@vli-logistica.com.br	Local: DocuSign
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Eventos do signatário

Silvana Alcântara Oliveira de Souza silvana.alcantara@vli-logistica.com.br Analista de Suprimentos VLI Nível de segurança: E-mail, Autenticação da conta (Nenhuma)	<p>Assinatura</p>  <p>Adoção de assinatura: Desenhado no dispositivo Usando endereço IP: 8.242.92.10</p>	<p>Registro de hora e data</p> <p>Enviado: 18-09-23 08:42 Visualizado: 18-09-23 14:53 Assinado: 18-09-23 14:54</p>
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Termos de Assinatura e Registro Eletrônico:
Aceito: 04-08-20 | 18:32
ID: c983bc50-63ff-45ca-a1be-3d6a953fa51b

Eventos do signatário presencial

Assinatura	Registro de hora e data
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Eventos de entrega do editor

Status	Registro de hora e data
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Evento de entrega do agente

Status	Registro de hora e data
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Eventos de entrega intermediários

Status	Registro de hora e data
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Eventos de entrega certificados

Status	Registro de hora e data
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Eventos de cópia

Status	Registro de hora e data
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Eventos com testemunhas

Assinatura	Registro de hora e data
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Eventos do tabelião

Assinatura	Registro de hora e data
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Eventos de resumo do envelope

Status	Carimbo de data/hora
Envelope enviado	Com hash/criptografado
Entrega certificada	Segurança verificada
Assinatura concluída	Segurança verificada
Concluído	Segurança verificada

Eventos de pagamento

Status	Carimbo de data/hora
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Termos de Assinatura e Registro Eletrônico

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Required hardware and software

Operating Systems:	Windows2000? or WindowsXP?
Browsers (for SENDERS):	Internet Explorer 6.0? or above
Browsers (for SIGNERS):	Internet Explorer 6.0?, Mozilla FireFox 1.0, NetScape 7.2 (or above)
Email:	Access to a valid email account
Screen Resolution:	800 x 600 minimum

Enabled Security Settings:	<ul style="list-style-type: none"> • Allow per session cookies • Users accessing the internet behind a Proxy Server must enable HTTP 1.1 settings via proxy connection
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